UnitedHealth Premium Program Evaluation and rating example for efficient quality care

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Overview

The Premium program uses a 5-step process to evaluate the physician's efficient quality care performance and assign a cost-efficiency rating.

1 2 3 4 5

Count patients or episodes Establish target benchmark Determine physician performance evaluation result Cost-efficiency rating

We've provided an example to help you understand how each step in the process works. You can follow each step to see how we evaluate a fictional Dr. Smith's efficient quality care performance.

Step 1: Count patients or episodes

- **A.** Put patient total costs or patient episode costs into treatment sets according to the same type of patients or episodes.
- **B.** Count the total number of patients or episodes attributed to the physician. A minimum of 10 patients or episodes is required to proceed to step 2. If the minimum is not met, proceed directly to step 4.

In this example, Dr. Smith has 5 attributed patients out of 13 total patients representing 2 treatment sets. For illustrative purposes, this example contains fewer than the required minimum number of patients.

Treatment set 1 characteristics			
Premium specialty	Cardiology		
Patient population	Commercial		
Product/network	Choice Plus		
Geographic area	Columbus, Ohio		
Inclusion of pharmacy cost	Not included		
Risk level	1		
Patients (ranks) attributed to Dr. Smith	2		
Total patients (ranks) in treatment set	6		

Treatment set 2 characteristics			
Premium specialty	Cardiology		
Patient population	Commercial		
Product/network	Choice Plus		
Geographic area	Columbus, Ohio		
Inclusion of pharmacy cost	Not included		
Risk level	3		
Patients (ranks) attributed to Dr. Smith	3		
Total patients (ranks) in treatment set	7		



Step 2: Establish target benchmark

Establish target benchmark at the 75th percentile cost level.

A. Calculate the median rank.

Formula: Median rank = (number of total ranks + 1) / 2In this example, the median rank is (6 + 7 + 1) / 2 = 7.

B. Calculate the expected sum of ranks.

Formula: Expected sum of ranks = median rank * physician ranks In this example, the expected sum of ranks is 7*(2+3) = 35.

C. Calculate the standard deviation (SD).

Formula: Standard deviation = square root (((physician ranks * (total ranks - physician ranks)) * (median rank * 2)) / 12)

In this example, the standard deviation is square root (((5*(13-5))*(7*2)) / 12) = 6.8313.

D. Calculate the target benchmark by adding the applicable proportion of a SD to the expected sum of ranks. Formula: Target benchmark = expected sum of ranks + (SD coefficient for 75th percentile level * SD) In this example, the target benchmark is 35 + (0.6745 * 6.8313) = 39.61.

Step 3: Determine physician performance

A. Calculate the expected cost for each treatment set, including those where the physician does not have an attributed patient or episode. This is done by first capping the costs within the treatment sets at the 95th percentile (for patient total cost, this is done using unadjusted costs). Then, the costs are summed and divided by the number of patients or episodes within the treatment set.

In this example, treatment set 1 has an expected cost of \$1,500 + 600 + 1,700 + 1,000 + 500 + 700/6 = \$1,000. Treatment set 2 has an expected cost of \$2,000 + 2,300 + 2,500 + 3,400 + 900 + 1,300 + 1,600/7 = \$2,000.

Treatment set 1			
Patient	Attributed physician	Unadjusted capped cost	
Patient 1	Physician 1	\$1,500	
Patient 2	Physician 2	\$600	
Patient 3	Physician 2	\$1,700	
Patient 4	Physician 3	\$1,000	
Patient 5	Dr. Smith	\$500	
Patient 6	Dr. Smith	\$700	
Expected cost		\$1,000	

Treatment set 2			
Patient	Attributed physician	Unadjusted capped cost	
Patient 7	Physician 1	\$2,000	
Patient 8	Physician 2	\$2,300	
Patient 9	Physician 3	\$2,500	
Patient 10	Physician 4	\$3,400	
Patient 11	Dr. Smith	\$900	
Patient 12	Dr. Smith	\$1,300	
Patient 13	Dr. Smith	\$1,600	
Expected cost		\$2,000	



- **B.** Determine treatment set weight. This is done by first identifying the treatment set with the lowest expected cost irrespective of Premium specialty, patient population, product/network, and geographic area. This treatment set receives a weight of 1. All other treatment sets receive a weight, rounded to the nearest whole number, equal to the treatment set's expected cost divided by the expected cost of the lowest cost treatment set.
 - In this example, treatment set 1 has the lowest expected cost and receives a weight of 1. Treatment set 2 receives a weight of 2,000 / 1,000 = 2.
- C. Convert costs to percentiles.
 - **i.** For each treatment set with a weight greater than 1, duplicate the patient total costs or patient episode costs by the number of times equal to the treatment set's weight.
 - ii. Order the costs from low to high
 - iii. Convert costs to percentiles

In this example, the ordered costs and cost percentiles are shown in the following table.

Treatment set 1					
Patient	Patient Attributed physician Cost		Cost percentile		
	Weight = 1				
Patient 5	Dr. Smith	\$500	14.3		
Patient 2	Physician 2	\$600	28.6		
Patient 6	Dr. Smith	\$700	42.9		
Patient 4	Physician 3	\$1,000	57.2		
Patient 1	Physician 1	\$1,500	71.4		
Patient 3	Physician 2	\$1,700	85.7		

Treatment set 2				
Patient	Attributed physician Cost		Cost percentile	
	Weight = 2			
Patient 11	Dr. Smith	\$900	10.0	
Patient 11 (duplicated)	Dr. Smith	\$900	10.0	
Patient 12	Dr. Smith	\$1,300	23.3	
Patient 12 (duplicated)	Dr. Smith	\$1,300	23.3	
Patient 13	Patient 13 Dr. Smith		36.7	
Patient 13 (duplicated)	Dr. Smith	\$1,600	36.7	
Patient 7	Physician 1	\$2,000	50.0	
Patient 7 (duplicated)	Physician 1	\$2,000	50.0	
Patient 8	Physician 2	\$2,300	63.3	
Patient 8 (duplicated)	Physician 2	\$2,300	63.3	
Patient 9	Physician 3	\$2,500	76.7	
Patient 9 (duplicated)	Physician 3	\$2,500	76.7	
Patient 10	Physician 4	\$3,400	90.0	
Patient 10 (duplicated)	Physician 4	\$3,400	90.0	

For illustrative purposes, this example uses the same costs pre- and post-adjustment.



- **D.** Assign a rank to each cost percentile.
 - i. Combine the cost percentiles from both weighted treatment sets that include patient total costs or patient episode costs attributed to the physician to create the physician's combined weighted treatment set. The combined weighted treatment set contains the cost percentiles for the physician as well as his or her peers.
 - ii. Order the cost percentiles from low to high.
 - **iii.** Assign a rank from 1 (lowest) to N (highest). For patient total costs or patient episode costs with the same cost percentile, the rank is the average of the ordinal ranks divided by the number of items with the same cost percentile.

In this example, the ordered cost percentiles, ordinal ranks and assigned ranks are shown in the following table.

Dr. Smith's combined weighted treatment set					
Patient	Attributed physician	Treatment set 1 cost percentile	Treatment set 2 cost percentile	Ordinal rank	Assigned rank
Patient 11	Dr. Smith		10.0	1	1.5
Patient 11 (duplicated)	Dr. Smith		10.0	2	1.5
Patient 5	Dr. Smith	14.3		3	3
Patient 12	Dr. Smith		23.3	4	4.5
Patient 12 (duplicated)	Dr. Smith		23.3	5	4.5
Patient 2	Physician 2	28.6		6	6
Patient 13	Dr. Smith		36.7	7	7.5
Patient 13 (duplicated)	Dr. Smith		36.7	8	7.5
Patient 6	Dr. Smith	42.9		9	9
Patient 7	Physician 1		50.0	10	10.5
Patient 7 (duplicated)	Physician 1		50.0	11	10.5
Patient 4	Physician 3	57.2		12	12
Patient 8	Physician 2		63.3	13	13.5
Patient 8 (duplicated)	Physician 2		63.3	14	13.5
Patient 1	Physician 1	71.4		15	15
Patient 9	Physician 3		76.7	16	16.5
Patient 9 (duplicated)	Physician 3		76.7	17	16.5
Patient 3	Physician 2	85.7		18	18
Patient 10	Physician 4		90.0	19	19.5
Patient 10 (duplicated)	Physician 4		90.0	20	19.5

E. Sum the physician's cost percentile assigned ranks in the combined treatment set.

In this example, Dr. Smith's sum of ranks is 1.5 + 1.5 + 3 + 4.5 + 4.5 + 7.5 + 7.5 + 9 = 39.



- **F.** Create the adjustment factor. The weighting method creates artificially high sample sizes, which narrows the confidence intervals and makes the distribution tails artificially large. The adjustment factor back-transforms the physicians' sum of ranks to the original confidence intervals.
 - i. Calculate the median rank for the combined weighted treatment set.

Formula: Median rank = (number of total ranks + 1) / 2

In this example, the median rank is (20 + 1) / 2 = 10.5.

 $\textbf{ii.} \ \textbf{Calculate the expected sum of ranks for the combined weighted treatment set}.$

Formula: Expected sum of ranks = median rank * physician ranks

In this example, the expected sum of ranks is 10.5*8 = 84.

iii. Calculate the standard deviation (SD) for the combined weighted treatment set.
Formula: Standard deviation = square root (((physician ranks * (total ranks - physician ranks)) * (median rank * 2)) / 12)

In this example, the standard deviation is square root (((8*(20-8))*(10.5*2)) / 12) = 12.9615.

iv. Adjust the expected sum of ranks for the combined weighted treatment set to the 75th percentile by adding the applicable proportion of a SD to the expected sum of ranks.

Formula: Adjusted sum of ranks = expected sum of ranks + (SD coefficient for 75th percentile level * SD)

In this example, the adjusted sum of ranks at the 75th percentile for the combined weighted treatment set is 84 + (0.6745 * 12.9615) = 92.74.

v. Calculate the adjustment factor

Formula: Adjustment factor = target benchmark / adjusted sum of ranks In this example the adjustment factor is: 39.61 / 92.74 = 0.4271.

G. Determine physician performance.

Formula: Physician performance = physician sum of ranks * adjustment factor

In this example, Dr. Smith's performance is 39 * 0.4271 = 16.7.

Step 4: Determine evaluation result

Determine if the physician's efficient quality care performance is not statistically higher than the target benchmark with 90% confidence by calculating the z-score, which is the number of standard deviations between the physician's efficiency performance and the target benchmark.

Formula: z-score = (physician's performance - target benchmark) / SD

In this example, (16.7 - 39.61) / 6.8313 = -3.3537.

The physician meets the Premium program efficient quality care criteria when the physician's performance is not higher than the target benchmark. A z-score equal to or less than 1.2816 means the physician's performance is not statistically higher than the target benchmark.

In this example, Dr. Smith's efficient quality care performance is statistically not higher than the target benchmark. Therefore, Dr. Smith's evaluation result is Meets Criteria.



Step 5: Assign cost-efficiency rating

A cost-efficiency rating is a classification of physicians based on a comparative assessment of their cost-efficiency performance. Cost-efficiency ratings range from A to G, with A being the most cost efficient and G being the least cost efficient. Cost-efficiency ratings may be assigned based on the physician's or an affiliated specialty group's result for the current version or the physician's result for the previous version.

Cost-efficiency ratings are assigned as follows.

Cost efficiency percentile level	Rating
< 10th	Α
< 50th	В
< 75th	С
Not enough data to evaluate	D
Not different than 75th	Е
> 75th	F
> 90th	G

Step 1. Physician result - Current version

A. Calculate the adjusted expected sum of cost ranks at the 10th, 50th, 75th and 90th percentile levels by adding or subtracting the applicable proportion of a SD to the expected sum of cost ranks at the 50th percentile.

Formula: Adjusted expected sum of cost ranks = expected sum of ranks + (SD coefficient for percentile level * SD)

In this example, 35 from step 2b above + (coefficient from column II below * 6.8313 from step 2c above) = column III below.

B. Determine the physician's performance compared to each adjusted expected sum of cost ranks by calculating the z-score.

Z-score	Performance
<-1.2816	Less than
-1.2816 to 1.2816	Not different
> 1.2816	Higher than



Formula: Z-score = (physician's performance – adjusted expected sum of cost ranks) / SD In this example, (16.7 from step 3g above – value from column III below) / 6.8313 from step 2c above = column IV below.

Dr. Smith's combined weighted treatment set					
I II III IV V					
Percentile level	Proportional SD coefficient	Adjusted expected sum of cost ranks	Dr. Smith's Z-score	Dr. Smith's performance	
10	-1.2816	26.25	-1.3980	Less than	
50	0	35.00	-2.6788	Less than	
75	0.6745	39.61	-3.3537	Less than	
90	1.2816	43.75	-3.9604	Less than	

Dr. Smith's cost-efficiency performance is less than the adjusted expected sum of cost ranks at the 10th percentile level. Therefore, Dr. Smith is assigned a cost efficiency rating of A.

Step 2. Specialty group result — Current version

Physicians who do not have enough attributed efficient quality care measures may be assigned a costefficiency rating based on an affiliated medical group result for their Premium specialty within the same geographic area.

To qualify, the affiliated specialty group must meet the Premium Care criteria and have a cost efficiency rating of A, B, C or E. If a physician has more than 1 qualifying affiliated specialty group, the physician is assigned the highest rating.

Step 3. Physician result — Previous version

Physicians from step 2 who are not affiliated with a qualifying specialty group as well as physicians with a current version rating of E may be assigned a cost-efficiency rating based on their previous version rating, provided:

- Their current and previous version Premium specialty* is the same
- Their previous version rating was based on that version's physician or specialty group result, and
- Their previous version rating was an A, B or C

Physicians with a sufficient number of attributed efficient quality care measures with an E rating are assigned the previous version cost efficiency rating if the previous version rating is A, B, or C with a designation of Premium Care.

Physicians with a cost-efficiency rating of D after steps 1–3, are assigned a rating of E if any affiliated specialty group has a cost-efficiency rating of F or G (statistically high cost).

*Cardiologists who were evaluated as electrophysiologists and gastroenterologists who were evaluated as internal medicine physicians in the previous version are considered the same Premium specialty for purposes of applying the previous version result.



Important notes about the UnitedHealth Premium Program

The information from the UnitedHealth Premium program is not an endorsement of a particular physician or health care professional's suitability for the health care needs of any particular member. UnitedHealthcare does not practice medicine nor provide health care services. Physicians are solely responsible for medical judgments and treatments supplied. A Premium Care Physician designation does not guarantee the quality of health care services members will receive from a physician and does not guarantee the outcome of any health care services members will receive.

The fact that a physician doesn't have a Premium Care Physician designation doesn't mean the physician doesn't provide quality health care services. All physicians in the UnitedHealthcare Network have met certain minimum credentialing requirements. Regardless of whether a physician has received a Premium Care Physician designation, members have access to all physicians in the UnitedHealthcare Network, as further described under the member's benefit plan.

There are various reasons why a physician may not be designated as a Premium Care Physician. A physician may not receive a Premium Care designation because that physician has not been evaluated for a Premium Care designation. This occurs when a physician does not practice in a specialty that is evaluated by the Premium program, or when a physician's evaluation is in process. It also occurs when a physician does not have enough health plan claims data to be evaluated, but it is not an indicator of the total number of patients treated by the physician, or the number of procedures performed by the physician. Rather, it reflects the statistical requirements of the Premium program, which includes only health plan claims associated with specific Premium program measures and relevant to the physician's specialty. In some cases, there may not be enough data to complete the analytic process from a statistical standpoint.

UnitedHealthcare informs members that designations are intended only as a guide when choosing a physician and should not be the sole factor in selecting a physician. As with all programs that evaluate performance based on analysis of a sample, there is a risk of error. There is a risk of error in the claims data used in the evaluation, the calculations used in the evaluation, and the way the Premium program determined that an individual physician was responsible for the treatment of the patient's condition. Physicians have the opportunity to review this data and submit a reconsideration request.

UnitedHealthcare uses statistical testing to compare a physician's results to expected or normative results. There is a risk of error in statistical tests when applied to the data and a result based on statistical testing is not a guarantee of correct inference or classification. We inform members that it is important that they consider many factors and information when selecting a physician. We also inform our members that they may wish to discuss designations with a physician before choosing him or her, or confer with their current physician for advice on selecting other physicians.

The information contained in this document is subject to change.

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